



Brighton & Hove City Council
Strategic Risk Assessment Report
Chief Executive

Risk Category - BHCC Strategic Risk;






ROM Issue:	Readiness for opportunities and impacts of localism	Responsible Officer:	Chief Executive
		Risk Code:	SR1

Identified The broad remit of the localism agenda provides opportunities for all councils to deliver public services in new ways with greater involvement of communities in local issues. The council's approach to the implementation of neighbourhood governance should prepare :

- * For expressions of interest by local groups under the Community Right to Challenge and the Community Right to Bid
- * For influencing the development of Neighbourhood Planning
- * For indirect costs arising, e.g. administration and compensation costs.

Potential Conseq The localism agenda is a fluid and complex issue and the council will need to continue consultation and develop the approach to best fit the needs of the city and specific neighbourhoods.

Initial:	High		Revised:	Significant		Future:	Moderate	
Risk Identified Date:	17/5/2012		Date Modified:	28/3/2013		Date Modified:	15/6/2011	

Risk Category:

- BHCC Strategic Risk
- Partnership Working/ Management
- Professional / Managerial

Existing Controls:

- * Community Engagement Strategy in place which includes Engagement Standards and managed by the City Engagement Partnership
- * Wide ranging citywide consultation undertaken has resulted in 2 Neighbourhood Governance pilot areas being selected
- * Funds identified by the council for community development to build community capacity to identify and find solutions to community issues within communities themselves and across all public services
- * Commissioning of a voluntary organisation to provide cross sector Community Engagement training to staff across the public sector
- * Council processes being developed to prepare to respond effectively; learning through the Neighbourhood Governance pilots
- * Neighbourhood Governance Project Board covers services across the council and debates progress of Neighbourhood Governance Pilot areas in relation to delivery of Localism Act
- * Neighbourhood Governance working group oversees development of new opportunities and changes and links with leads external to the council, eg CVSF, Police, Neighbourhood Governance Pilot Project Leads.
- * Public Service Board informed of potential city impacts of the Localism Act
- * Members Briefings within Communications Plan for Neighbourhood Governance
- * Cross Party Members Advisory Group established (first meeting scheduled April 13) to oversee Neighbourhood Governance
- * Council has investigated models of best practice (nationally and internationally) for community engagement; participatory budgeting; community involvement; use of social media
- * Clear links between community development commissioning and neighbourhood governance established including partner representation on Working Group and Project Board (Police, CVS, Health)
- * Options for considering financial impacts of different service models being developed and informed by experience through Neighbourhood Governance Pilots
- * Commissioning Programme includes budgetary control

Effectiveness of Controls: Adequate

Issue Type: Threat

Risk Treatment: Treat, Treat

Solutions: Monitoring and evaluation of pilot areas to be reported to ELT and Policy & Resources Committee in Autumn 2013, with interim report to ELT in May

Recommendations for organisational and cultural change to be established as a result of learning from the Pilot Areas with due regard for service delegation opportunities and impacts

Task and Finish Groups will explore the financial aspects of potential and proposed service delegation models




Deliver agreed plan for wider staff communication, eg staff roadshows and intranet messages, on Neighbourhood Governance and potential impact of localism on council services

As impacts of Localism Act are far reaching and various, and beyond the scope of the Working Group, establish overseeing arrangements to assess whole impact on council and partnership work

ROM Issue:	Pace and volume of public sector change	Responsible Officer:	Chief Executive
		Risk Code:	SR3

Identified Financial constraints and significant reform affecting partner organisations , e.g. NHS and those engaged in Public Health and Wellbeing , may lead organisations to reframe their budgets and ways of working and therefore affect their ability to deliver plans as envisaged .

Potential Conseq Enhanced communication and joined up planning will be needed to ensure that the impacts on the city are well managed and there is clear agreement on the role of each organisation and its responsibilities.

Initial:	High		Revised:	High		Future:	Significant	
Risk Identified Date:	23/2/2011		Date Modified:	28/3/2013		Date Modified:	15/6/2011	

Risk Category:

- BHCC Strategic Risk
- Customer / Citizen
- Partnership Working/ Management

Existing Controls:

- * Public Service Board (PSB) membership changes agreed in March 2013 to be more public sector orientated and represent those who are in a position to reform and allocate budgets to achieve city objectives
- * PSB meet regularly to oversee the programme of work to tackle city issues, close working ensures that issues are known including those relating to financial constraints
- * Oversight by the PSB and Local Strategic Partnership of shared priorities detailed in the agreed Sustainable Community Strategy
- * Community Engagement Framework agreed and implemented
- * Strong and developing understanding of need in the city:
 - Joint Strategic Needs Assessment (JNSA);
 - Brighton & Hove Local Information Service
- * Performance & Risk Management Framework (PRMF) with city partners to take account of City Outcomes, Organisational Health, City Risks agreed and being reported upon
- * City Risk Register being developed by cross-sector working group
- * Regular (2 per year - most recently 26 October 2012 & 25 March 2013) finance meetings involving Chief Executives and Heads of Finance from major public sector organisations across the city to further integrate joint finance and delivery, and also ensure Brighton & Hove is able to respond to the Govt.Agenda, eg City Deals, Whole Place Community Budgets

Effectiveness of Controls: Adequate

Issue Type: Threat

Risk Treatment: Treat, Treat

Solutions: Local Strategic Partnership (LSP) and its family of partnerships are being reviewed
 JSNA being refreshed and will be reported June - September 2013
 Sustainable Community Strategy being refreshed by end of 2013